SAUGATUCK-DOUGLAS DISTRICT LIBRARY

BOARD MEETING AGENDA August 7, 2024

- I. Call the Meeting to Order
- II. Approval of the Agenda
- III. Approval of the Minutes
- IV. Public Comment
- V. Bills
- VI. Financial Reports
 - A. Balance Sheet
 - B. Profit & Loss
- VII. Librarian's Report
- VIII. Strategic Plan Update
- IX. Committee Reports None
- X. Old Business None
- XI. New Business
- XII. Guest: Friends of the Library representative
- XIII. Next Meeting: September 18, 2024 at 7:00 pm
- XIV. Adjournment

SAUGATUCK-DOUGLAS DISTRICT LIBRARY BOARD MEETING June 19, 2024 Unofficial Minutes

- I. Meeting Called to order at 7:01pm by Chairman David Blatt. The following were present: Library Director (ex officio) Ingrid Boyer, Christi Allen representing the Friends of the Library, Trustees: David Blatt, Demetrhea Terrien, Frank Aiello, Sara Nelson, Larry Blose, and Janice Krakowski.
- II. The Agenda (See Appendix) was passed by unanimous consent.
- III. The Minutes from the May 2024 meeting (See Appendix) had one typo under New Business: "The new full time person will managed behind the scenes, while the other full time employee will be facing the public."

 "Managed" should be changed to "manage".
- IV. No public comment
- V. Budget Hearing for Fiscal Year 2024-2025
 - A. Resolution to Adopt Budget and Set Millage Rate Demetrhea Terrien presented a motion to accept the Resolution to Adopt Budget and Set Millage Rate for the next fiscal year, Janice Krakowski seconded the motion. The motion was passed with 6 members voting yes and 0 members voting no.
 - B. Resolution to Establish Capital Fund Larry Blose asked about investments and a plan for the future. Director Boyer explained that nothing happens without board approval- there has to be a formal resolution before we invest it, spend it, etc. Demetrhea Terrien noted that it aligns nicely with the Strategic Plan. David Blatt presented a motion to establish the Capital Fund, Janice Krakowski seconded the motion. The motion was passed with 6 members voting yes and 0 members voting no.
- VI. Library bills were presented by Director Boyer (See Appendix). Larry Blose presented a motion to pay the bills, Frank Aiello seconded the motion. The motion was passed with 6 members voting yes and 0 members voting no.
- VII. Financial Report
 - A. Balance sheet was presented by Director Boyer (see Appendix).
 - B. Profit and Loss Statement was presented by Director Boyer (see Appendix).
- VIII. The Librarian's Report was presented by Director Boyer (See Appendix).
- IX. Committees
 - A. Finance Committee Unofficial Minutes 6/5/24 (See Appendix).

X. Old Business

A. Director's Performance Review – Sara Nelson presented a motion to go into closed session for the purpose to review and discuss the performance evaluation for the Library Director, Frank Aiello seconded the motion. The motion was passed with 6 members voting yes and 0 members voting no. The entire Board moved into closed session at 7:16pm. Discussion also included potential compensation actions. Closed session ended at 7:54pm. David Blatt presented a motion to raise director's salary to \$80,000 as of July 1st, Janice Krakowski seconded the motion. The motion was passed with 6 members voting yes and 0 members voting no.

XI. New Business

A. Budget Amendments – Larry Blose presented a motion to approve the budget amendments, Janice Krakowski seconded the motion. The motion was passed with 6 members voting yes and 0 members voting no.

XII. Guest: Friends of the Library representative – Christi Allen

- Thank you to the folks who came to the Annual FOL meeting and ice cream social- it was a large group!
- Susan Blose is working on getting tote bags with the FOL logo printed on them. Those should be ready around at the beginning of July.
- The Friends are currently working on the Fall Fundraising Dinner.

XIII. Next Meeting: August 7, 2024 at 7:00pm

XIV. Adjournment by unanimous consent at 8:17pm.

LIBRARIAN'S REPORT

Submitted by Ingrid Steen Boyer August 2, 2024

PROGRAMS

- Children & Youth: The final event of our summer reading program is scheduled for Friday, August 9. It is a young listener's concert, co-sponsored by the Chamber Music Festival of Saugatuck. It has been a busy couple of months and as is typical we are all feeling a little exhausted. The rest of the month is reserved for staff recuperation, including some vacation time. Planning for the fall begins soon.
- Adult: Our regular programs (book discussions, Bridge, Mah Jonghh) continue through the summer. We are gathering ideas for the fall. Sarah Goy, our new programming coordinator, and I will be meeting on Monday to start planning for fall and winter events.

FINANCE & CONTRIBUTIONS:

• We have begun working with our auditors from DeLong and Brower to prepare for our annual audit. This usually takes place in September/October. This year, because of some major changes to our balance sheet (new funds and investment accounts) we have asked them for some additional assistance as we close out the 23-24 fiscal year. (SP 1.1)

BUILDINGS & GROUNDS:

- We have purchased indoor plants and they are already set-up throughout the Library. I think they look great. The cost of the plants, pots and installation has been paid out of the construction fund. We will be working with Aileen Glover from Ebb & Phloem to maintain them. The FOL have pledged up to \$1200 to cover this new expense. (SP 1.1)
- In addition to the new plantings, we are continuing to develop the space on the southeast corner of the building. We will be putting in flagstones and benches to highlight the existing sculpture and new memorial tree. Greg Raymond of Ecogardens is putting together a proposal. (SP 1.1)
- I spoke with a representative from the Outdoor Discovery Center about possible installation of natural playscape elements in our backyard. I told him that we are still working with our architects on the overall site plan and will follow-up after we have the report from HED.

MARKETING

• Nothing to report.

COLLECTIONS:

• We have begun adding signage to areas of our adult collection. So far we have added signs to the new books area and will continue with the non-fiction collection soon. (SP: 3.2)

HUMAN RESOURCES

• We have hired a Lisa Johnson as our new Patron Services Associate. Her first day was July 24. She has been training with Marlee and we are gradually reducing our season help hours with her regular schedule. (SP: 1.2)

- We have officially transitioned Jennell Lehman into her new full-time position as Head of Collections. I have already noticed an increased level of productivity in this area. Sarah Goy is also beginning to take on some of her new responsibilities as program coordinator. It is exciting to see the new staffing plan in action. (SP: 1.2)
- Sarah Goy and Jennell Lehman attended the first meeting of the Lakeland Adult Services Committee. This new group will meet quarterly. The timing is great for Sarah and Jennell as they grow into their new positions. (SP:1.2)

TECHNOLOGY

• Nothing to report.

MEETINGS & PARTNERSHIPS

- General Note: This time of year is gratefully short on meetings. Those of us in the world of public libraries are busy running summer programs and dealing with the increased population of summer visitors.
- June 26: I met with Tracy Sweeney from HED to review her team's progress on our site plan review for future development. She walked me through a very rough draft of their report which will analyze 3-4 options for expansion. She wanted to give me the opportunity to provide any input as they move toward completion. It was interesting to see the development so far and I am looking forward to the final product. She anticipates having something for the board to look at in September or October.
- July 2: I met with Aileen Glover to discuss her plant proposal. We walked through the space and identified placement and plant types.
- July 29: I met with Carol Dawe to discuss our next quarterly strategic plan update. She weighed in on format and upcoming activities. It was a brief discussion. In general, she gave a stamp of approval to what we have done so far. At this meeting, Carol also asked me to serve on Lakeland's Advisory Council board. The Advisory Council includes a representative from each member library and is responsible for developing policies and procedures that are then approved by the Lakeland board. I told her I would consider serving as either vice chair or secretary. This is not something I would have considered prior to the implementation of our new staffing plan.
- August 1: I attended the first Lakeland Adult Services meeting. I was there as a representative of the Continuing Education committee. It is not my intent to participate in these meetings going forward. Jennell and Sarah will represent our library going forward.
- August 1: I attended the monthly meeting of the LLC Continuing Education committee. We are planning to have a kick-off type meeting in September to set the agenda for the year. I will likely continue as vice-chair.
- August 5: Jennell Lehman and I met with a group from the History Center to discuss the digitization of the Commercial Record.

Statistical Summary : JUNE 2024								
May-24 Jun-24 Jun-23								
Circulation								
Print	4905	5898	6788	-13%				
Hoopla	703	704	598	18%				
Overdrive	1154	1178	895	32%				
Kanopy	63	59	55	7%				
SUBTOTAL	6825	7839	8336	-6%				
Interlibrary Loan								
Loaned/Sent (Outgoing)	358	446	405	10%				
Borrowed/Received (Incoming)	420	493	594	-17%				
Programming								
Number of Programs	30	36	28	29%				
Attendance (Kids & Early Lit)	392	849	738	15%				
Attendance (Adults)	194	242	185	31%				
Technology								
Website Visits	3248	3839	3774	2%				
Wifi Usage	1728	1721	1800	-4%				
Gate Count	4190	5132	5234	-2%				
New Patrons	26	26	34	-24%				

Saugatuck-Douglas District Library Expenses by Vendor Detail

June 18 through August 5, 2024

Type	Date	Memo	Account	Amount
All Sur	face Buildir	ng Services LLC		
Check		June cleaning	930 · Building Maint	-995.00
Check		July cleaning	930 · Building Maint	-995.00
Total A	ll Surface B	uilding Services LLC		-1,990.00
Amazo	n.com			
Check		June invoices	729 · Custodial Supp	-62.04
Check	07/11/202	June invoices	727 · Office Supplies	-221.27
Check		June invoices	959.210 · DVDs	-109.35
Check	07/11/202	June invoices	880 · Programs	-132.09
Check		June invoices	730 · Youth Services	-507.37
Check	07/11/202	June invoices	728 · Collection Exp	-25.96
Check	07/11/202	June invoices	957 · Technology	-306.10
Total A	mazon.com			-1,364.18
Back A	lley			
Check	07/29/202	Pizza for Library Lock In	880 · Programs	-87.12
Total B	ack Alley			-87.12
Better 1	Homes and	Gardens		
Check	07/11/202	Expires 12/2025	959.120 · Periodicals	-28.00
Total B	etter Homes	and Gardens		-28.00
Blue St	ar Storage			
Check	07/08/202		930 · Building Maint	-75.00
Check	07/18/202	August rent	930 · Building Maint	-60.00
Total B	lue Star Stor	rage		-135.00
Book D	epot			
Check		summer reading prizes, c	880 · Programs	-634.23
Check		summer reading prizes, c	959.110 · Print Books	-194.53
Total B	ook Depot			-828.76
Boyer,	Ingrid			
Check	_	Reimbursement, young t	730 · Youth Services	-103.76
Total B	oyer, Ingrid			-103.76
Canva	07/07/201	Ammalanka i di di 1	057 Taslan 1	200.00
Check	0 //06/202	Annual subscription, desi	95/· Technology	-300.00
Total C	anva			-300.00
	_	NING/GALE	050 110 D.: (D. 1	20.15
Check		Invoice # 84461537	959.110 · Print Books	-20.15
Check		Invoice # 84506455	959.110 · Print Books	-20.15
Check		Invoice # 84544579	959.110 · Print Books	-38.50
Check	07/25/202	Invoice # 84365303	959.110 · Print Books	-19.00
Total C	ENGAGE L	EARNING/GALE		-97.80

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Check 08/05/20′. tween snacks and supplies 730 · Youth Services -303.39 Total Hill-VanHorn, Erin -437.04 HomeGoods Check 07/12/20′. storage bins for shelving 728 · Collection Exp -58.26 Total HomeGoods -58.26 -58.26 Ingram Library Services Check 07/11/20′. June invoices 959.110 · Print Books -1,445.99 Check 07/11/20′. June invoices 959.220 · Audio Boo -97.32 Total Ingram Library Services -1,543.31 Jo-Ann Fabrics -1,543.31 Jo-Ann Fabrics -75.42 Check 07/12/20′. fabric and sewing supplies 730 · Youth Services -75.42 Total Jo-Ann Fabrics -238.56 Kanopy, Inc. Bill 06/30/20′. June downloads 959.320 · Digital Co -120.70 KLSWA Bill 07/03/20′. May water 920 · Utilities -335.41 Check 07/29/20′. June water 920 · Utilities -478.88	Check	06/19/202	mileage and kids snacks	961 · Travel/Confere	-64.32	
Total Hill-VanHorn, Erin -437.04	Check	06/19/202	mileage and kids snacks	730 · Youth Services	-15.74	
HomeGoods Check 07/12/20′. storage bins for shelving 728 · Collection Exp -58.26 Total HomeGoods -58.26 Ingram Library Services Check 07/11/20′. June invoices 959.110 · Print Books -1,445.99 Check 07/11/20′. June invoices 959.220 · Audio Boo -97.32 Total Ingram Library Services -1,543.31 Jo-Ann Fabrics -1,543.31 Check 07/12/20′. fabric and sewing supplies 730 · Youth Services -75.42 Check 07/20/20′. fabric and sewing supplies 730 · Youth Services -163.14 Total Jo-Ann Fabrics -238.56 Kanopy, Inc. Bill 06/30/20′. June downloads 959.320 · Digital Co -120.70 KLSWA Bill 07/03/20′. May water 920 · Utilities -335.41 Check 07/29/20′. June water 920 · Utilities -478.88	Check	08/05/202	tween snacks and supplies	730 · Youth Services	-303.39	
Check 07/12/20′. storage bins for shelving 728 · Collection Exp -58.26 Total HomeGoods -58.26 Ingram Library Services -58.26 Check 07/11/20′. June invoices 959.110 · Print Books -1,445.99 Check 07/11/20′. June invoices 959.220 · Audio Boo -97.32 Total Ingram Library Services -1,543.31 Jo-Ann Fabrics Check 07/12/20′. fabric and sewing supplies 730 · Youth Services -75.42 Check 07/20/20′. fabric and sewing supplies 730 · Youth Services -163.14 Total Jo-Ann Fabrics -238.56 Kanopy, Inc. -120.70 Total Kanopy, Inc. -120.70 KLSWA -120.70 Bill 07/03/20′. May water 920 · Utilities -335.41 Check 07/29/20′. June water 920 · Utilities -478.88	Total H	ill-VanHorn	, Erin		-437.04	
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Bill 07/03/20′. May water 920 · Utilities -335.41 Check 07/29/20′. June water 920 · Utilities -478.88	Total Ka	anopy, Inc.			-120.70	
Check 07/29/20. June water 920 · Utilities -478.88						
Total KLSWA -814.29	Check	07/29/202	June water	920 · Utilities	-478.88	
	Total K	LSWA			-814.29	

Type	Date	Memo	Account	Amount
	ista SuperV		990 D	20.42
Check		snacks for stuffed animal	880 · Programs	-20.42
Check		snacks for summer progr	880 · Programs	-10.99
Check	07/02/202	Supplies for Artventures	730 · Youth Services	-11.62
Total La	ike Vista Su	perValu		-43.03
		Cooperative	700 G H .: F	20.25
Bill		Delivery dots	728 · Collection Exp	-20.37
Bill		Quarterly coop fees	803 · Coop Services	-3,564.50
Check	07/14/202	Quarterly Overdrive	959.310 · E-Books	-603.58
Total La	keland Libr	ary Cooperative		-4,188.45
	ore Learnin			
Check	06/29/202	kits	959.110 · Print Books	-439.92
Total La	keshore Lea	arning		-439.92
Library	Journal			
Check		Expires October 2025	959.120 · Periodicals	-179.00
Check	06/26/202	Expires October 2025	959.120 · Periodicals	-179.00
Total Li	brary Journa	al		-358.00
Meijer	06/22/201	1 1 1 1 6	000 P	4.00
Check		hand soap and snacks for	880 · Programs	-4.98
Check		hand soap and snacks for	729 · Custodial Supp	-4.20
Check	07/12/202	supplies for middle scho	880 · Programs	-32.93
Total M	eijer			-42.11
	n Gas Utili			
Check	06/25/202	acct. #0504864801-00002	920 · Utilities	-13.25
Check	07/25/202	acct. #0504864801-00002	920 · Utilities	-13.25
Total M	ichigan Gas	Utilities		-26.50
Michiga	n Municip	al Risk Management Author	•	
Bill		General fund contribution	965 · Insurance	-3,545.50
Bill	07/03/202	Retention fund contributi	965 · Insurance	-300.00
Total M	ichigan Mu	nicipal Risk Management Aut	hor	-3,845.50
Midwes	t Collabora	ntive for Library Service		
Check		MCLS Annual members	962 · Dues	-125.00
Total M	idwest Colla	aborative for Library Service		-125.00
Midwes	t Tape-HO	OPLA		
Bill		June downloads	959.320 · Digital Co	-1,585.73
Total M	idwest Tape	-HOOPLA		-1,585.73
Moeller	. Sallv			
Check	-	June bookkeeping	801 · Professional Se	-90.00
Total M	oeller, Sally	•		-90.00
	-			
Nationa Check	l Geograph i 06/26/202	ic 8123949482, expires 12/26	959.120 · Periodicals	-89.00
		-	·	
1 otal Na	ationalGeog	rapnic		-89.00

Type	Date	Memo	Account	Amount
New Da	wn Linen S	Service		
Check Check		May mat service June mat service	930 · Building Maint 930 · Building Maint	-47.68 -49.44
Total No	ew Dawn Li	nen Service		-97.12
NewYor	rker			
Check		Expires Dec 2025	959.120 · Periodicals	-179.99
Total No	ewYorker			-179.99
OverDr				
Check		Invoice #01720CP94195		-79.87
Check Check		Invoice #01720CPC2020 Invoice #01720MA2422		-227.33 -217.49
Total O	verDrive			-524.69
Pawlak.	-Field, Mel	issa		
Check		Library Lock In, July 31	880 · Programs	-200.00
Total Pa	wlak-Field,	Melissa		-200.00
Priority	Health			
Check		July premium	701.300 · Health Ins	-286.90
Check	08/01/202	Aug premium	701.300 · Health Ins	-286.90
Total Pr	iority Healt	h		-573.80
_	c Services		000 77.11.1	
Check		quarterly trash	920 · Utilities	-57.27
Total Re	public Serv	vices		-57.27
	USA, INC			
Check		copier lease	941 · Copy Machine	-146.30
Check		copier lease	941 · Copy Machine	-146.30
Total RI	COH USA,	, INC (TX)		-292.60
Saugatu Check		for the Arts Young Actors Workshop	880 · Programs	-1,000.00
Total Sa	ugatuck Ce	nter for the Arts		-1,000.00
Scholas	tic I ihrary	Publishing		
Check		Invoice #61289920	959.110 · Print Books	-31.18
Total Sc	holastic Lib	orary Publishing		-31.18
T Mobi	le			
Check	07/12/202	hotspots	959.320 · Digital Co	-148.59
Check	08/05/202	hotspots	959.320 · Digital Co	-150.50
Total T	Mobile			-299.09
U.S. Ba	nk			
Bill		September 2024 interest		-125,000.00
Bill	08/05/202	September 2024 interest	992 · Debt Service	-60,659.38
Total U.	S. Bank			-185,659.38

Type	Date	Memo	Account	Amount
Wall St	reet Journa	al		
Check	06/27/202	Monthly subscription	959.120 · Periodicals	-38.99
Check	07/27/202	Monthly subscription	959.120 · Periodicals	-38.99
Total W	all Street Jo	ournal		-77.98
TOTAL				-226,027.41

Saugatuck-Douglas District Library Profit & Loss Budget vs. Actual

July 2024 through June 2025

	Jul '24 - Jun 25	Budget	\$ Over Budget	% of Budget
Income				
400 · Millage	0.00	105 500 00	105 500 00	0.00/
400.100 · COVODouglas	0.00	105,500.00	-105,500.00	0.0%
400.200 · City	0.00	99,500.00	-99,500.00	0.0%
400.300 · Twp	0.00	214,000.00	-214,000.00	0.0%
Total 400 · Millage	0.00	419,000.00	-419,000.00	0.0°
520 · USF	0.00	3,000.00	-3,000.00	0.0
539 · State Aid	2,940.14	5,700.00	-2,759.86	51.69
608 · Fines & Fees 655 · Penal Fines	1,203.14	5,000.00	-3,796.86	24.1
655.100 · Penal Fines Allegan Cou	2,097.52	24,000.00	-21,902.48	8.7%
655.200 · Herrick-LaketownFunds	3,470.08	12,500.00	-9,029.92	27.8%
Total 655 · Penal Fines	5,567.60	36,500.00	-30,932.40	15.3
664 · Interest	0.00	1,000.00	-1,000.00	0.0
665 · Investment Earnings	4,236.57	37,000.00	-32,763.43	11.5
671 · Other Revenue	3,860.23	4,000.00	-139.77	96.5
674.100 · General Donations	643.00	3,000.00	-2,357.00	21.4
675 · FOL	0.00	10,000.00	-10,000.00	0.0
Total Income	18,450.68	524,200.00	-505,749.32	3.5
ross Profit	18,450.68	524,200.00	-505,749.32	3.5
Expense 701 · Payroll Expenses	34,791.32	293,000.00	-258,208.68	11.9
• •			ŕ	
727 · Office Supplies	284.84	2,700.00	-2,415.16	10.5
728 · Collection Expenses	238.13	2,500.00	-2,261.87	9.5
729 · Custodial Supplies	62.04	2,100.00	-2,037.96	3.0
730 · Youth Services Supplies	1,076.56	3,100.00	-2,023.44	34.7
731 · Postage	10.72	700.00	-689.28	1.5
801 · Professional Services	890.00	18,000.00	-17,110.00	4.9
803 · Coop Services (LLC)	3,564.50	16,000.00	-12,435.50	22.3
850 · Phone & Internet	356.91	4,500.00	-4,143.09	7.9
880 · Programs	1,045.60	10,000.00	-8,954.40	10.5
900 · Publicity & Printing	0.00	2,500.00	-2,500.00	0.0
920 · Utilities	3,445.38	27,000.00	-23,554.62	12.8
930 · Building Maintenance	2,822.22	40,000.00	-37,177.78	7.1
941 · Copy Machine	292.60	3,600.00	-3,307.40	8.1
956 · Lost materials	20.00	300.00	-280.00	6.7
957 · Technology	798.10	8,000.00	-7,201.90	10.0
959 · Materials				
959.100 · Print Materials	1.700.00	27.500.00	25 550 00	6.007
959.110 · Print Books	1,729.20	27,500.00	-25,770.80	6.3%
959.120 · Periodicals	246.98	6,000.00	-5,753.02	4.1%
Total 959.100 · Print Materials	2,069.57	33,500.00	-31,430.43	6.2%

	Jul '24 - Jun 25	Budget	\$ Over Budget	% of Budget
959.200 · Other				
959.210 · DVDs	109.35	3,000.00	-2,890.65	3.6%
959.220 · Audio Books	97.32	400.00	-302.68	24.3%
Total 959.200 · Other	206.67	3,400.00	-3,193.33	6.1%
959.300 · Electronic				
959.310 · E-Books	900.94	6,000.00	-5,099.06	15.0%
959.320 · Digital Content Databa	2,263.15	32,500.00	-30,236.85	7.0%
Total 959.300 · Electronic	3,164.09	38,500.00	-35,335.91	8.2%
Total 959 · Materials	5,440.33	75,400.00	-69,959.67	7.2%
961 · Travel/Conference	0.00	3,000.00	-3,000.00	0.0%
962 · Dues	125.00	1,000.00	-875.00	12.5%
964 · Tax Charge Backs	0.00	500.00	-500.00	0.0%
965 · Insurance	3,845.50	7,800.00	-3,954.50	49.3%
970 · Capital Expenditures	0.00	2,500.00	-2,500.00	0.0%
Total Expense	59,109.75	524,200.00	-465,090.25	11.3%
Net Income	-40,659.07	0.00	-40,659.07	100.0%

Saugatuck-Douglas District Library Profit & Loss Budget vs. Actual CAPITAL July 2024 through June 2025

	Jul '24 - Ju	Budget	\$ Over Bud	% of Budget
Income				
405 · Bond Levy				
405.100 · COVODouglas	0.00	59,850.00	-59,850.00	0.0%
405.200 · City	0.00	56,350.00	-56,350.00	0.0%
405.300 · Twp	0.00	120,910.00	-120,910.00	0.0%
Total 405 · Bond Levy	0.00	237,110.00	-237,110.00	0.0%
Total Income	0.00	237,110.00	-237,110.00	0.0%
Gross Profit	0.00	237,110.00	-237,110.00	0.0%
Expense				
971 · New Library Building				
972 · Construction	1,866.16	0.00	1,866.16	100.0%
974 · Design	3,395.66	0.00	3,395.66	100.0%
975 · Furnishings	3,682.11	0.00	3,682.11	100.0%
976 · Technology	0.00	0.00	0.00	0.0%
971 · New Library Building	0.00	75,000.00	-75,000.00	0.0%
Total 971 · New Library Building	8,943.93	75,000.00	-66,056.07	11.9%
991 · Debt Service - Principal	125,000.00	125,000.00	0.00	100.0%
992 · Debt Service - Interest	60,659.38	119,443.00	-58,783.62	50.8%
Total Expense	194,603.31	319,443.00	-124,839.69	60.9%
Net Income	-194,603.31	-82,333.00	-112,270.31	236.4%